



BYLAW NO. 917, 2020

A Bylaw to Adopt a Financial Plan for 2020 to 2024

WHEREAS section 165 of the *Community Charter* requires the adoption of an annual financial plan by bylaw and the financial plan is to include the current year plus the following 4 years;


NOW THEREFORE the Council of the District of Hudson's Hope, in open public meeting assembled, enacts as follows:

This Bylaw shall be cited as the "Annual Financial Plan Bylaw No. 917, 2020."


1. Schedule "A" which is attached to and forms part of this Bylaw, is adopted as the Financial Plan of the District of Hudson's Hope for the years 2020 to 2024.
2. Schedule "B" which is attached to and forms part of this Bylaw, is adopted as the Statement of Objectives and Policies of the District of Hudson's Hope for the years 2020 to 2024.
3. Annual Financial Plan Bylaw No. 905, 2019, is hereby repealed.

Read a First Time on this 27th day of April, 2020
Read a Second Time on this 27th day of April, 2020
Read a Third Time on this 27th day of April, 2020

Adoption of Bylaw on this 11th day of May, 2020




Dave Heiberg, Mayor



Janette McDougall, Corporate Officer

Certified a true copy of Bylaw No. 917, 2020
this 11th day of May 2020.



Corporate Officer

	BYLAW #917, 2020- Schedule A				
General Operations	2020	2021	2022	2023	2024
General Revenue					
Water O&M	- 252,405	- 257,453	- 262,602	- 267,854	- 273,211
Water Utility Fund	- 1,000	- 1,020	- 1,040	- 1,061	- 1,082
Sewer O&M	- 197,605	- 201,557	- 205,588	- 209,700	- 213,894
Sewer Utility Fund	- 5,678	- 5,792	- 5,907	- 6,026	- 6,146
Property Taxes	- 2,423,180	- 3,357,575	- 3,437,033	- 3,522,856	- 3,605,489
Grants in Lieu	- 1,769,958	- 1,805,357	- 1,841,464	- 1,878,294	- 1,915,859
Grants Other	- 1,539,249	- 835,465	- 840,148	- 840,148	- 845,056
General Government Services	- 51,000	- 52,020	- 53,060	- 54,122	- 55,204
ICBC	- 122,761	- 125,216	- 127,721	- 130,275	- 132,880
Protective Services	- 19,500	- 19,890	- 20,288	- 20,694	- 21,107
Bylaw/Lands	- 8,750	- 8,925	- 9,104	- 9,286	- 9,471
Public Works	- 14,000	- 14,000	- 14,000	- 14,000	- 14,000
Asset Management	- 60,000				
Environmental & Public Health	- 88,300	97,736	99,691	101,685	103,719
Recreation	- 185,000	- 188,700	- 192,474	- 196,323	- 200,250
EDO	- 1,500	- 1,530	- 1,561	- 1,592	- 1,624
General Operations Revenue	-\$ 6,739,886	-\$ 6,776,764	-\$6,912,299	-\$ 7,050,545	-\$ 7,191,556
General Expenditure					
Water	253,405	258,473	263,643	268,915	274,294
Sewer	191,956	195,795	199,711	203,705	207,779
Legislative	152,000	155,040	158,141	161,304	164,530
Grants in Aid to Cmty	50,700	51,714	52,748	53,803	54,879
GGS	1,321,701	1,348,135	1,375,098	1,402,600	1,430,652
ICBC	70,670	72,083	73,525	74,996	76,495
Protective Services	334,700	341,394	348,222	355,186	362,290
Bylaw/Lands	68,065	69,426	70,815	72,231	73,676
Public Works	1,634,297	1,666,983	1,700,323	1,734,329	1,769,016
Asset Management	96,000				
Environmental & Public Health	66,400	67,728	69,083	70,464	71,873
Recreation	942,185	961,029	980,249	999,854	1,019,851
EDO/Lands	40,500	41,310	42,136	42,979	43,839
Trans to Cemetery	300	306	312	318	325
Tr To Gen Optg M & E Office Fund	5,000	5,100	5,202	5,306	5,412
Trans to DPW M & E Fund	185,507	189,217	193,001	196,862	200,799
Trans to Protective Serv Fund	126,100	128,622	131,194	133,818	136,495
Trans to Community Hall Fund	30,000	30,600	31,212	31,836	32,473
Trans to Land	498,400	508,368	518,535	528,906	539,484
to/(-)fr General Fund to Capital (PRA)	672,000	685,440	699,149	713,132	727,394
Total General Operations Expense	\$ 6,739,886	\$ 6,776,764	\$6,912,299	\$ 7,050,545	\$ 7,191,556
Surplus / (-)deficit: must be 0					

CAPITAL OPERATIONS					
Transfer from Funds, Reserves; Capital Revenue					
Water Capital Reserve	-2,000	-162,000	-600,000	-1,050,000	-1,100,000
Sewer Capital Reserve	-18,000	-200,000	-300,000	-200,000	-400,000
Mach & Equip Capital Reserve	-728,500	-1,475,000	-1,524,500	-1,187,500	-1,382,500
Protective Services Reserve	-18,800	-7500	-7500	-7500	-7500
Land Capital Reserve	-156,000	0	0	0	0
NDIT Grant: Light Industrial	-144,000				
Transfers fr Gen Optg Fund (PRA)	-672,000				
Transfers fr Surplus Revenue 2019	-461,215				
Total Capital Revenue	-\$ 2,200,515	-\$ 1,844,500	-\$ 2,432,000	-\$ 2,445,000	-\$ 2,890,000
Capital Operations Expenditure					
Water Capital Expense	334,550	162,000	600,000	1,050,000	1,100,000
Sewer Capital Expense	573,665	200,000	300,000	200,000	400,000
General Capital Expense	1,292,300	1,482,500	1,532,000	1,195,000	1,390,000
Total Capital Operations Expense	\$ 2,200,515	\$ 1,844,500	\$ 2,432,000	\$ 2,445,000	\$ 2,890,000

BYLAW No. 917, 2020 – Schedule B

In accordance with Section 165(3.1) of the *Community Charter*, the Town is required to include in the Five-Year Financial Plan, objectives and policies regarding each of the following:

1. The proportion of total revenue that comes from each of the funding sources described in Section 165(7) of the *Community Charter*,
2. The distribution of property taxes among the property classes, and
3. The use of permissive tax exemptions.

Funding Sources

Table 1 shows the proportion of total revenue proposed to be raised from each funding source in 2020.

For the 2020 fiscal year Property taxes form the largest portion of revenue. As a revenue source, property taxation offers a number of advantages, for example, it is simple to administer and it is fairly easy for residents to understand. It offers a stable and reliable source of revenue for services that are difficult or undesirable to fund on a user-pay basis. These include services such as general administration, fire protection, police services, bylaw enforcement and street lighting.

Grants in Lieu is the second largest source of revenue with Grant in Lieu payments from BC Hydro Dam/Reservoir payments accounting for the largest percentage.

The third largest source of Revenue is Other Grants which includes the Peace River Agreement (PRA) Grant (formerly known as Fair Share and the Community Works Fund (Gas Tax).

Objective

- To use Peace River Agreement Funding on Capital and not Operating expenses.
- To increase the proportion of revenue that is received from user fees and charges to ensure that users of the service are not being subsidized by non-users especially with respect to water and sewer services.

Policies

- The District of Hudson's Hope will review all user fee levels to ensure they are adequately meeting both the capital and delivery costs of the service.
- The District will look at market comparables to see how competitive the District is.

Table 1: Sources of Revenue

REVENUE SOURCE 2020	DOLLAR VALUE	% OF REVENUE
Grants in Lieu	-1,769,958	26.26
Property Taxes	-2,423,180	35.95
Grants Other	-1,539,249	22.84
User Fees & Charges	-456,688	6.78
Other Sources	-543,597	8.07
Parcel Tax	-7,214	0.11
TOTAL	-6,739,886	100.00

Distribution of Property Tax Rates

Table 2 outlines the distribution of property taxes among the property classes. The Utilities property class provides the largest proportion of property tax revenue. This is appropriate as this class forms the largest portion of the assessment base.

Objectives

- To have Property Class 2 close to the Provincial Average.
- To slowly raise the percentage of property tax raised from Class 1 – Residential.
- Maintain the property tax rate for Business and Other (Class 6), Light Industry (Class 5) and Major Industrial (Class 4) at the current rate.

Policies

- To compare the District against other municipalities within the Peace River Regional District and municipalities of similar size to see the percentage of property tax paid by each Property Class.
- Continue to maintain and encourage economic development initiatives designed to attract more Light Industrial business to invest in the community. New investment from this area will help provide more revenue for the District.
- Regularly review and compare the District's distributions of tax burden relative to other BC municipalities.

Table 2: Distribution of Property Tax Rates

PROPERTY CLASS 2020	DOLLAR VALUE	% OF REVENUE
Utilities	-1,570,034	69.35
Residential	-346,868	15.32
Business & Other	-141,705	6.26
Light Industry	-181,510	8.02
Major Industry	-15,587	0.69
Farmland	-7,562	0.33
Recreation/non-profit	-684	0.03
TOTAL	-2,263,950	100.00
Other Taxes	-159,230	
Property Tax total	-2,423,180	

Permissive Tax Exemptions

The District of Hudson's Hope has an existing permissive tax exemption (Bylaw No. 908, 2019) which guides the administration and approval of permissive tax exemptions. Some of the eligibility criteria for permissive tax exemptions that are outlined in the policy include the following:

- The tax exemption must demonstrate benefit to the community and residents of District of Hudson's Hope by enhancing the quality of life (economically, socially, and culturally) within the community.
- The goals, policies and principles of the organization receiving the exemption must not be inconsistent or in conflict with those of the District of Hudson's Hope.
- The organization receiving the exemption must be a registered non-profit society, as the support of the municipality will not be used for commercial and private gain.
- Permissive tax exemptions will be considered in conjunction with: (a) other assistance being provided by the District; (b) the potential demands for the District services or infrastructure arising from the property; and (c) the amount of revenue that the District will lose if the exemption is granted.

Objective

- Over the next 5 years the District of Hudson's Hope will continue with its current bylaw to provide permissive tax exemptions to non-profit societies.

Policies

- To continue with encouraging the development of non-profit societies that provide services (as per its Property Tax Exemption Bylaw) to the communities by its offering of its Insurance Expansion Coverage Policy.
- To ensure that applicants continue to be eligible and qualify under the District's tax exemption guidelines.

Attachment B - 2020 Financial Plan Summary

2020 ANNUAL BUDGET

		2020 BUDGET	2019 BUDGET
WATER SEWER BUDGET			
WATER TREATMENT & DISTRIBUTION REVENUE			
04-40-4000-4501	Users Charge	-115,250	-115,250
04-40-4000-4502	Metered Commercial Water Stand	-40,000	-25,000
04-40-4000-4503	Residential Water Stand	-6,200	-6,200
04-40-4000-4507	Metered Commercial Buildings	-8,500	-8,500
04-40-4000-4512	Water Discounts	3,200	3,200
04-40-4000-4506	Water Surplus Fund	-85,655	-419,078
04-40-4000-4603	Transfer from General Operating Fund	0	0
		-252,405	-570,828
WATER CONNECTION REVENUE			
04-40-4001-4504	Connections	-1,000	-1,000
TOTAL WATER CONECTION REVENUE		-1,000	-1,000
TOTAL WATER REVENUE		-253,405	-571,828
WATER TREATMENT & DISTRIBUTION EXPENSES			
04-40-4000-5002	Wages & Overhead	72,930	71,500
04-40-4000-5004	Overtime	20,400	20,000
04-40-4000-5017	Travel Expenses	5,500	5,500
04-40-4000-5018	Training & Development	8,000	8,000
04-40-4000-5100	Communications - Phone, Fax, Internet, etc.	6,120	6,000
04-40-4000-5102	Electricity - BC Hydro	51,050	51,050
04-40-4000-5104	Courier & Freight	765	750
04-40-4000-5112	Licenses & Permits	2,550	2,500
04-40-4000-5124	Contracted/Consulting Services	5,000	10,000
04-40-4000-5765	Transfer to Water Reserve Fund	0	317,028
04-40-4000-5800	O&M Treatment	81,090	79,500
TOTAL WATER TREATMENT EXPENSES		253,405	571,828
TOTAL WATER EXPENSES		253,405	571,828

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2020 ANNUAL BUDGET

			2020 BUDGET	2019 BUDGET
	WASTE WATER REVENUE			
05-50-5000-4502	Unmetered User Charges		-70,165	-70,600
05-50-5000-4505	Lagoon Dumps: commercial ceased		-5,500	-2,500
05-50-5000-4506	Sewer Surplus Fund		0	-555,887
05-50-5000-4508	Metered Sewer Services		-4,000	-4,000
05-50-5000-4513	Sewer Discounts		2,200	2,300
05-50-5000-4603	Transfer from General Operating Fund		-120,140	0
	TOTAL SEWER TREATMENT REVENUE		-197,605	-630,687
	WASTE WATER COLLECTION REVENUE			
05-50-5001-4504	Connections		-1,000	-1,000
05-50-5001-4514	Thompson Sewer Bylaw#877		-4,678	-4,678
	TOTAL WASTE WATER COLLECTION REVENUE		-5,678	-5,678
	TOTAL SEWER REVENUE		-203,283	-682,979
	WASTE WATER EXPENSES			
05-50-5000-5002	Wages & Overhead		47,940	47,000
05-50-5000-5004	Overtime		12,750	12,500
05-50-5000-5017	Travel Expenses		1,500	1,500
05-50-5000-5018	Training & Development		6,000	6,000
05-50-5000-5100	Communications - Phone, Fax, Internet, etc.		3,030	3,000
05-50-5000-5101	Natural Gas		1,836	1,800
05-50-5000-5102	Electricity		1,000	0
05-50-5000-5104	Courier & Freight		500	500
05-50-5000-5112	Licenses & Permits (Mun wastewater reg 1 time 2020)		47,500	1,000
05-50-5000-5124	Contract\Consulting Services		5,000	2,500
05-50-5000-5766	Transfer to Sewer Fund		0	514,565
05-50-5000-5802	O&M Wastewater (2018 no billg till 2019 Golder)		64,900	45,000
	TOTAL WASTE WATER EXPENSES		191,956	635,365
	TOTAL SEWER EXPENSES		191,956	682,979

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2020 ANNUAL BUDGET

			2020 BUDGET		2019 BUDGET
GENERAL GOVERNMENT SERVICES BUDGET					
TAXES REVENUE					
01-10-1000-4002	Penalties		-10,000		-10,000
01-10-1000-4003	Interest on Arrears		-2,000		-2,000
01-10-1000-4004	Interest on Delinquent		-1,000		-1,000
01-10-1000-4101	Residential Taxes		-346,868		-347,459
01-10-1000-4102	Utilities Taxes		-1,570,034		-1,389,350
01-10-1000-4103	Industry Taxes (Class Maj & Light)		-197,097		-190,454
01-10-1000-4104	Business Taxes		-141,705		-140,534
01-10-1000-4105	Recreational/Non Profit Taxes		-684		-3,966
01-10-1000-4106	Farm Taxes		-7,562		-7,294
01-10-1000-4107	Twelve Mile Ext Parcel Taxes or Light Industrial		-2,536		-2,536
01-10-1000-4110	1% BC Hydro		-121,907		-12,299
01-10-1000-4111	Fortis 3% Franchise Fee		-14,401		-13,700
01-10-1000-4112	1% Eastlink		-661		-563
01-10-1000-4113	1% Fortis		-4,295		-4,327
01-10-1000-4114	1% Telus		-2,430		-2,489
	TOTAL TAXES REVENUE		-2,423,180		-2,127,971
GRANTS IN LIEU OF TAXES					
01-10-1001-4201	Federal Government Grant		-7,700		-8,500
01-10-1001-4202	Provincial Government Grant		-5,500		-2,555
01-10-1001-4203	BC Hydro Grant in Lieu		-121,907		-145,820
01-10-1001-4204	BC Hydro Dams/Reservoir		-1,634,851		-1,561,700
	TOTAL GRANTS IN LIEU OF TAXES		-1,769,958		-1,718,575

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2020 ANNUAL BUDGET

			2020 BUDGET	2019 BUDGET
	GRANT REVENUE			
01-10-1003-4206	Peace River Agreement		-702,000	-732,616
01-10-1003-4207	Unconditional Grant Funding (Small Comm grant)	2019	-311,000	-303,236
01-10-1003-4208	Community Works Fund (Federal Gas Tax Grant)		-97,849	-97,849
01-10-1003-4611	Site C Revenue (Proceeds fr Land Sls BCH)		-428,400	-5,000
	TOTAL GRANT REVENUE		-1,539,249	-1,138,701
	GENERAL GOVERNMENT SERVICES REVNEUE			
01-10-1005-4001	Bank Interest		-35,000	-35,000
01-10-1005-4322	Library/New Horizons (% Insurance Bldg.)		-500	-750
01-10-1005-4324	Bulletin Ads		-5,500	-5,500
01-10-1005-4405	Miscellaneous Revenue		-8,000	-2,500
01-10-1005-4411	Retail Sales		-2,000	-2,000
01-10-1005-4506	General Surplus Fund		0	-950,000
	TOTAL GENERAL GOVERNMENT SERVICES		-51,000	-995,750
	COLLECTION FOR OTHER GOVERNMENT			
01-10-1009-4115	School Tax	2019	-2,649,086	-2,649,086
01-10-1009-4116	Peace River Region District	new	-195,510	-179,010
01-10-1009-4117	Peace River Region Hospital	new	-195,731	-224,722
01-10-1009-4118	BC Assessment Authority	new	-41,095	-35,614
01-10-1009-4119	Municipal Finance Authority	new	-82	-76
01-10-1009-4120	Police Tax	2019	-102,825	-102,825
	TOTAL COLLECTION FOR OTHER GOVERNMENT		-3,184,329	-3,191,333
	TOTAL GOVERNMENT REVENUE		-8,967,716	-7,074,595

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2020 ANNUAL BUDGET

			2020 BUDGET	2019 BUDGET
	LEGISLATIVE EXPENSES			
01-10-1002-5001	Indemnities		78,000	68,393
01-10-1002-5017	Council Travel Expenses		40,000	25,500
01-10-1002-5019	Local Meetings		2,000	2,000
01-10-1002-5039	Elections & Referendums		2,500	2,500
01-10-1002-5100	Communications		4,500	8,670
01-10-1002-5106	Publications (Hosting & Promotion)		4,000	5,000
01-10-1002-5107	Legal Fees		4,500	7,000
01-10-1002-5109	Council Memberships		4,000	4,000
01-10-1002-5127	Scholarship/Grad Expenses		4,000	4,000
01-10-1002-5133	Awards - Volunteer Appreciation		2,500	2,500
01-10-1002-5309	Staff Appreciation		6,000	6,000
	TOTAL LEGISLATIVE EXPENSES		152,000	135,563
	GRANT EXPENSES			
01-10-1003-5038	Grants in Aid - Financial Assistance Grants		50,700	50,700
	TOTAL GRANT EXPENSES		50,700	50,700
	GENERAL GOVERNMENT SERVICES EXPENSES			
01-10-1005-5002	Wages & Overhead		425,000	375,000
01-10-1005-5003	Wages Casual		0	18,000
01-10-1005-5011	WCB		18,950	16,200
01-10-1005-5013	PBC Dental & EHC; UBCM Life & ADD		137,500	72,300
01-10-1005-5017	Staff Business Travel		12,500	12,500
01-10-1005-5018	Training & Development		25,000	25,000
01-10-1005-5024	Custodian Wages/Casual		27,500	5,000
01-10-1005-5100	Communications - Phone, Fax, Internet, etc.		22,500	12,000
01-10-1005-5101	Natural Gas		5,650	3,000
01-10-1005-5102	Electricity		4,810	4,810
01-10-1005-5103	Postage		7,000	7,000
01-10-1005-5104	Courier & Freight		1,500	1,500
01-10-1005-5105	Advertising (admin)		2,000	3,500
01-10-1005-5106	Publications (Hosting & Promotion)		2,000	4,000

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2020 ANNUAL BUDGET

		2020 BUDGET	2019 BUDGET
01-10-1005-5107	Legal Fees	35,000	10,000
01-10-1005-5108	Audit	45,000	40,500
01-10-1005-5109	Memberships & Dues	4,000	3,500
01-10-1005-5110	Insurance	80,000	76,850
01-10-1005-5111	Supplies	29,500	28,500
01-10-1005-5112	Licences & Permits	500	500
01-10-1005-5113	Equipment Rentals & Leases (photo cpr/mapr/car lease)	44,600	26,700
01-10-1005-5117	Protective Clothing/First Aid	500	500
01-10-1005-5118	Building Maintenance & Supplies	25,500	15,000
01-10-1005-5124	Contract Services (IT Partner/Temple/PC Maint)	68,840	95,000
01-10-1005-5128	Site C	5,000	5,000
01-10-1005-5130	Bank Charges & Payroll Costs	9,000	15,000
01-10-1005-5131	Retail Purchase for sales	5,000	5,000
01-10-1005-5710	Trans to Lnd Fund (BCH land 378,400/ATV grant 120,000)	498,400	0
01-10-1005-5750	MFA PYMT: 12 Mile Road	398	398
01-10-1005-5751	NSF Chqs & Misc. Bank Charges	3,000	3,000
01-10-1005-5752	Admin Acct/Overpayments/EI Rebate	1,650	1,600
01-10-1005-5760	Trans to Mach & Equip Office Fund	5,000	90,032
01-10-1005-5761	Transfer to Capital Mach & Equip Fund DPW	185,507	797,444
01-10-1005-5764	MFA Payment: 12 Mile Road	2,163	2,617
01-10-1005-5765	Transfer to Water Fund	0	170,000
01-10-1005-5766	Transfer to Sewer Fund ***from general to sewer gen	120,140	400,000
01-10-1005-5769	Transfer to Protective Services Mach & Equip Fund	126,100	250,000
01-10-1005-5770	Transfer fr Gen to Capital Projects (PRA grant)	672,000	240,000
01-10-1005-5771	Trans to Cemetery Fund	300	300
01-10-1005-5772	Trans to Community Hall Fund (fr PRA grant)	30,000	30,000
01-10-1005-5773	Trans to Tax Sale	0	0
01-10-1005-5774	Contingency Fund	150,000	250,000
	TOTAL GGS EXPENSES	2,839,008	3,117,251
	TOTAL GOVERNMENT SERVICES EXPENSES	3,041,708	3,303,514

Attachment B - 2020 Financial Plan Summary

2020 ANNUAL BUDGET

			2020 BUDGET	2019 BUDGET
OTHER GOVERNMENT SERVICES EXPENSES				
ICBC REVENUE				
01-10-1006-4313	Hunting & Fishing Licences		-8,350	-10,500
01-10-1006-4319	Tower Rental		-4,411	-4,025
01-10-1006-4320	ICBC Revenue		-110,000	-130,000
			-122,761	-144,525
ICBC EXPENSES				
01-10-1006-5002	ICBC Wages & Overhead		54,170	57,850
01-10-1006-5017	Travel Expenses		1,000	1,000
01-10-1006-5018	Training & Development		5,000	5,000
01-10-1006-5131	Hunting & Fishing Licences		10,500	10,500
	TOTAL OGS EXPENSES		70,670	74,350
	TOTAL ICBC		-52,091	-70,175
COLLECTION FOR OTHER GOVERNMENT EXPENSES				
01-10-1009-5050	School Tax	2019	2,649,086	2,649,086
01-10-1009-5051	Peace River Region District	new	195,510	179,010
01-10-1009-5052	Peace River Region Hospital	new	195,731	224,722
01-10-1009-5053	BC Assessment Authority	new	41,095	35,614
01-10-1009-5054	Municipal Finance Authority	new	82	76
01-10-1009-5055	Police Tax	2019	102,825	102,825
	TOTAL COLLECTION FOR OTHER GOVERNMENT EXPENSES		3,184,329	3,191,333
	TOTAL GOVERNMENT SERVICE EXPENSES		3,132,238	3,121,158
	TOTAL GOV AND OTHER GOVERNMENT SERVICE EXPENSES		6,173,946	6,424,672

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2020 ANNUAL BUDGET

		2020 BUDGET	2019 BUDGET
PROTECTIVE SERVICES BUDGET			
PROTECTIVE SERVICES REVENUE			
01-12-1008-4317	Summer Student Grant	-8,000	
01-12-1008-4318	Fire Response out of area	-11,500	-5,000
	TOTAL PROTECTIVE SERVICES REVENUE	-19,500	-5,000
FIRE DEPT EXPENSES			
01-12-1200-5002	Wages & Overhead	103,900	96,077
01-12-1200-5003	Fire Protection Wages (DPW)	17,000	8,800
01-12-1200-5017	Travel Expenses	1,500	1,500
01-12-1200-5018	Training & Development	8,000	8,000
01-12-1200-5022	Volunteer Stipend	20,000	20,000
01-12-1200-5023	Volunteer Training Course & Material	20,000	20,000
01-12-1200-5100	Communications - Phone, Fax, Internet, TV, etc.	11,000	10,750
01-12-1200-5101	Natural Gas	2,500	2,500
01-12-1200-5102	Electricity	2,500	2,500
01-12-1200-5104	Courier & Freight	500	500
01-12-1200-5109	Membership & Dues	1,500	1,200
01-12-1200-5110	Insurance	5,800	5,600
01-12-1200-5111	Office Supplies	2,000	2,000
01-12-1200-5112	Licenses & Permits (Radio lic)	5,000	1,000
01-12-1200-5113	Equipment Rentals & Leases	1,500	1,500
01-12-1200-5114	Fuel, Oil, Lubricants	650	600
01-12-1200-5115	Vehicle O&M/Repairs	25,000	25,000
01-12-1200-5120	Materials & Supplies	31,000	30,000
01-12-1200-5123	Inspections	10,000	9,000
01-12-1200-5124	Contract Services (IT Partner/Bell Exp)	17,000	17,000
01-12-1200-5200	O&M Fire Hall	15,000	15,000
01-12-1200-5201	O&M Fire Equipment	10,000	10,000
01-12-1200-5202	Wages & Overhead (Duty Officer)	6,500	6,000

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2020 ANNUAL BUDGET

			2020 BUDGET	2019 BUDGET
01-12-1200-5204	SCBA&C		4,200	4,200
01-12-1200-5207	Out of Area Response Expenses		2,500	2,500
01-12-1200-5209	Public Relations		3,100	3,000
	TOTAL FIRE DEPT EXPENSES		327,650	304,227
	MUNICIPAL EMERGENCY PREPAREDNESS EXPENSES			
01-12-1201-5002	Wages & Overhead (MEP)		1,000	
01-12-1201-5018	Staff Training & Development		2,000	1,000
01-12-1201-5100	Communications - Phone, Fax, Internet, etc.		1,800	1,800
01-12-1201-5111	Office Supplies		250	250
01-12-1201-5120	EOC facility supplies & materials		2,000	2,000
	TOTAL MUNICIPAL EMERGENCY PREPAREDNESS EXPENSES		7,050	5,050
	TOTAL PROTECTIVE SERVICES EXPENSES		334,700	351,350
BYLAW / LANDS BUDGET				
	BYLAW ENFORCEMENT REVENUE			
01-13-1300-4310	Business Licences		-5,000	-5,000
01-13-1300-4311	Bylaw Fines		-250	-250
01-13-1300-4327	Remedial Action Requirement		0	0
	TOTAL BYLAW ENFORCEMENT REVENUE		-5,250	-5,250
	ANIMAL CONTROL REVENUE			
01-13-1301-4312	Dog Licenses & Fines		-2,000	-2,000
	TOTAL BYLAW ENFORCEMENT REVENUE		-2,000	-2,000
	BUILDING INSPECTION			
01-13-1302-4315	Building Permits		-1,500	-2,075
	TOTAL BUILDING INSPECTION REVENUE		-1,500	-2,075
	TOTAL BYLAW REVENUE		-8,750	-77,500

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			2020 BUDGET	2019 BUDGET
	BYLAW ENFORCEMENT EXPENSES			
01-13-1300-5018	Staff Training & Development		2,000	2,000
01-13-1300-5037	Remedial Action		0	3,000
01-13-1300-5100	Communications - Phone, Fax, Internet, etc.		500	500
01-13-1300-5105	Advertising		500	500
01-13-1300-5107	Legal Fees		3,000	3,000
01-13-1300-5108	Adjudication Expenses		3,000	3,000
01-13-1300-5109	Memberships & Dues		500	500
01-13-1300-5111	Office Supplies		200	200
01-13-1300-5120	Material & Supplies		500	500
	TOTAL BYLAW ENFORCEMENT EXPENSES		10,200	13,200
	ANIMAL CONTROL EXPENSES			
01-13-1301-5026	Contract Wages		35,615	34,415
01-13-1301-5027	Contract Expenses		1,500	1,500
01-13-1301-5110	Insurance		2,100	1,865
01-13-1301-5116	Uniforms		250	250
01-13-1301-5120	Materials, Supplies & Services		1,000	1,000
	TOTAL ANIMAL CONTROL EXPENSES		40,465	39,030
	BUILDING INSPECTION EXPENSES			
01-13-1302-5124	Contract Services		17,400	17,400
	TOTAL BUILDING INSPECTION EXPENSES		17,400	17,400
	TOTAL BYLAW & BUILDING INSPECTION EXPENSES		68,065	267,857

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2020 ANNUAL BUDGET

			2020 BUDGET	2019 BUDGET
PUBLIC WORKS BUDGET				
PUBLIC WORKS REVENUE				
01-14-1007-4303	Carip Grant/Coop Discount rebate		-10,000	-10,000
01-14-1007-4317	Canada Student Grant	2019	-4,000	-4,000
	TOTAL PW REVENUE		-14,000	-14,000
	TOTAL PUBLIC WORKS REVENUE		-14,000	-14,804
PUBLIC WORKS ADMINISTRATION EXPENSES				
01-14-1007-5002	Wages & Overhead		716,321	698,850
01-14-1007-5003	Wages Casual		146,175	142,610
01-14-1007-5004	Overtime		69,188	67,500
01-14-1007-5005	Unallocated Wgs (Hol/Bnkd Time)		93,098	93,000
01-14-1007-5006	Stand by Pay		20,500	20,500
01-14-1007-5007	Sick Pay		22,500	15,000
01-14-1007-5008	Stat Pay			
01-14-1007-5017	Travel		14,350	14,000
01-14-1007-5018	Training & Development		15,888	15,500
01-14-1007-5029	OH & Safety Equipment (no wgs pst to 5002)		8,500	8,500
01-14-1007-5104	Courier & Freight		4,080	4,000
01-14-1007-5105	Advertising		2,000	2,000
01-14-1007-5109	Membership & Dues		2,000	2,000
01-14-1007-5110	Insurance (Fleet)		54,000	47,000
01-14-1007-5117	Protective Clothing/First Aid		11,220	11,000
01-14-1007-5124	Contract\Consulting Services (Peace Energy Solar Agrmnt)		23,000	7,853
	TOTAL PW ADMINISTRATION EXPENSES		1,202,820	1,149,313
	TOTAL PW ADMINISTRATION EXPENSES		1,202,820	1,149,313

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			2020 BUDGET	2019 BUDGET
	ASSET MANAGEMENT REVENUE			
01-14-1011-4329	BC GOVT GRANT		-10,000	0
01-14-1011-4209	FCM GRANT		-50,000	0
	TOTAL ASSET MANAGEMENT REVENUE		-60,000	0
	ASSET MANAGEMENT EXPENSES			
01-14-1011-5134	Munisight - Asset Planning		15,000	0
01-14-1011-5135	Munisight - Asset Management Services		66,000	0
01-14-1011-5136	Condition Assessment - CCTV		15,000	0
01-14-1011-5137	Condition Assessment - Summer Student		0	0
	TOTAL ASSET MANAGEMENT EXPENSES		96,000	0
	PUBLIC WORKS SHOP EXPENSES			
01-14-1400-5100	Communications - Phone, Fax, Internet, etc		12,240	12,000
01-14-1400-5101	Natural Gas		10,000	1,100
01-14-1400-5102	Electricity		4,000	18,780
01-14-1400-5112	Licenses & Permits		1,122	1,100
01-14-1400-5113	Leases (photocopier)		4,000	
01-14-1400-5300	O&M Public Works Shop		57,800	56,500
	TOTAL PW SHOP EXPENSES		89,162	89,480
	PUBLIC WORKS ROADS EXPENSES			
01-14-1401-5102	Street Lighting		37,000	35,000
01-14-1401-5113	Equipment Leases/ Rentals		9,690	9,500
01-14-1401-5114	Fuel, Oils, Lubricants		72,695	71,270
01-14-1401-5122	Replacement Parts & Equipment		45,900	45,000
01-14-1401-5123	Vehicle Inspections		4,080	4,000
01-14-1401-5301	O&M Roads		152,800	140,000
	TOTAL PW ROADS EXPENSES		322,165	304,770

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2020 ANNUAL BUDGET

			2020 BUDGET	2019 BUDGET
	AIRSTRIP MAINTENANCE			
01-14-1402-5102	Electricity kwh		150	150
01-14-1402-5302	O&M Airstrip (Crack sealing & line painting)		20,000	1,000
	TOTAL AIRSTRIP MAINTENANCE		20,150	1,150
	TOTAL PUBLIC WORKS EXPENSES		1,634,297	1,191,017
ENVIRONMENTAL & PUBLIC HEALTH BUDGET				
	ENVIRONMENTAL SERVICES REVENUE			
01-15-1500-4301	Residential Garbage Fees		-85,500	-70,500
01-15-1500-4302	UBCM Fuel Treatment		0	-184,120
01-15-1500-4405	Misc Revenue		-500	-500
	TOTAL ENVIROMENTAL REVENUE		-86,000	-255,120
	PUBLIC HEALTH REVENUE			
01-15-1600-4304	Cemetery Fees		-2,300	-2,300
	TOTAL PUBLIC HEALTH REVENUE		-2,300	-2,300
	TOTAL ENVIRO & PUBLIC HEALTH REVENUE		-88,300	-255,357
	ENVIRONMENTAL SERVICES EXPENSES			
01-15-1500-5115	Vehicle O&M		5,100	5,000
01-15-1500-5400	O&M Environmental		15,300	15,000
01-15-1500-5401	Landfill fees (Chetwynd)		30,000	25,000
01-15-1500-5402	Landfill clean up		10,000	9,500
	TOTAL ENVIRONMENTAL SERVICES EXPENSES		60,400	54,500

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			2020 BUDGET	2019 BUDGET
	PUBLIC HEALTH EXPENSES			
01-15-1600-5500	Cemetery Expenses		2,500	2,500
01-15-1600-5502	O&M Public Health		3,500	3,000
	TOTAL PUBLIC HEALTH EXPENSES		6,000	5,500
	TOTAL ENVIRONMENTAL & HEALTH EXPENSES		66,400	195,519
RECREATION BUDGET				
	ARENA REVENUE			
01-17-1700-4401	Drop in Fees		-1,500	-1,500
01-17-1700-4402	Pass Fees		-2,200	-2,200
01-17-1700-4404	Rental Fees		-18,500	-22,500
01-17-1700-4405	Miscellaneous		-500	-500
01-17-1700-4411	Retail Sales - Vending Machines		-1,400	-1,400
	TOTAL ARENA REVENUE		-24,100	-28,100
	SWIMMING POOL REVENUE			
01-17-1701-4401	Drop in Fees		-28,500	-15,000
01-17-1701-4402	Pass Fees		-15,200	-8,000
01-17-1701-4403	Lessons		-4,900	-3,200
01-17-1701-4404	Rental Fees		-400	-400
01-17-1701-4411	Retail sales Pool		-150	-150
01-17-1701-4317	Canada student Grant			-3,040
	TOTAL SWIMMING POOL REVENUE		-49,150	-29,790
	VISITOR INFORMATION CENTER REVENUE			
01-17-1702-4205	Tourism BC Grant (NBC CTO/Destination BC)		-10,000	-10,000
01-17-1702-4411	Retail Sales		-1,650	-1,650
	TOTAL VISITOR INFORMATION CENTER REVENUE		-11,650	-11,650

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2020 ANNUAL BUDGET

			2020 BUDGET	2019 BUDGET
	CURLING CLUB REVENUE			
1-17-1703-4308	Rental		-10,000	-10,000
	TOTAL CURLING CLUB REVENUE		-10,000	-10,000
	COMMUNITY HALL REVENUE			
1-17-1704-4332	Rental		-2,500	
	TOTAL COMMUNITY HALL REVENUE		-2,500	
	LIBRARY REVENUE			
01-17-1705-4307	Maintenance Fees		-9,600	-9,600
	TOTAL LIBRARY REVENUE		-9,600	-9,600
	PARK REVENUE			
01-17-1706-4203	BCH: TREE GRANT		0	-2,000
	TOTAL PARK REVENUE		0	-2,000
	CAMPGROUNDS REVENUE			
01-17-1707-4402	Park Passes		-6,000	-6,000
01-17-1707-4405	Miscellaneous - Extra Firewood, Showers, etc.		-6,500	-4,500
01-17-1707-4406	Alwin Holland Day Pass		-3,000	-3,000
01-17-1707-4407	Cameron Lake Day Pass		-2,500	-25,000
01-17-1707-4409	Dinosaur Lake Day Pass		-1,500	-15,000
01-17-1707-4410	King Gething Day Pass		-3,000	-3,000
	TOTAL CAMPGROUNDS REVENUE		-22,500	-56,500
	SPECIAL EVENTS REVENUE			
01-17-1708-4214	Grants		-30,000	-1,000
01-17-1708-4215	Program Registration		-9,000	-8,000
01-17-1708-4321	Staffing Grants		0	-1,500
01-17-1708-4330	Winter Carnival Donations		-6,500	-10,000
01-17-1708-4331	Donations		-10,000	-5,000
	TOTAL SPECIAL EVENTS REVENUE		-55,500	-25,500

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2020 ANNUAL BUDGET

			2020 BUDGET	2019 BUDGET
	TOTAL RECREATION REVENUE		-185,000	-171,557
	LANDS			
01-18-1800-4316	Land Use Application Fees		-1,000	-1,000
			-1,000	-1,000
	TOTAL LANDS DEVELOPMENT REVENUE		-1,000	-5,400
	ARENA EXPENSES			
01-17-1700-5031	Special Events Expenses		3,000	3,000
01-17-1700-5100	Communications - Phone, Fax, Internet, etc.		4,000	4,000
01-17-1700-5101	Natural Gas		11,465	11,240
01-17-1700-5102	Electricity		28,050	27,500
01-17-1700-5111	Supplies		3,500	3,500
01-17-1700-5131	Retail Purchase Arena		2,500	2,000
01-17-1700-5900	O&M Arena		35,000	25,400
	TOTAL ARENA EXPENSES		87,515	76,640
	SWIMMING POOL EXPENSES			
01-17-1701-5003	Wages Seasonal/Casual		115,661	140,000
01-17-1701-5004	Overtime		1,000	5,000
01-17-1701-5017	Travel Expenses		3,200	1,000
01-17-1701-5018	Training & Development		3,800	3,200
01-17-1701-5100	Communications - Phone, Fax, Internet, etc.		1,500	1,500
01-17-1701-5101	Natural Gas		14,200	14,200
01-17-1701-5102	Electricity		7,500	13,500
01-17-1701-5104	Courier & Freight		1,500	250
01-17-1701-5111	Supplies		5,500	5,500
01-17-1701-5124	Contract Services		600	600
01-17-1701-5901	O&M Pool		73,550	52,500
	TOTAL SWIMMING POOL EXPENSES		228,011	237,250

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			2020 BUDGET	2019 BUDGET
	VISITOR INFORMATON CENTER EXPENSES			
01-17-1702-5003	Wages Seasonal		38,130	37,670
01-17-1702-5017	Travel Expenses		500	500
01-17-1702-5018	Training & Development		1,000	1,000
01-17-1702-5100	Communications - Phone, Fax, Internet, etc.		4,200	4,200
01-17-1702-5102	Electricity kwh		1,850	1,850
01-17-1702-5105	Advertising		7,000	3,500
01-17-1702-5106	Publications (Hosting/Promotions)		9,500	9,500
01-17-1702-5109	Memberships & Dues		1,400	1,400
01-17-1702-5111	Supplies		2,500	2,500
01-17-1702-5116	Uniforms		600	200
01-17-1702-5124	Contract Services		650	650
01-17-1702-5131	Retail Sales		1,000	1,000
01-17-1702-5903	O&M Visitor Information Center		25,000	25,000
	TOTAL VISITOR INFORMATION CENTER EXPENSES		93,330	88,970
	CURLING CLUB EXPENSES			
01-17-1703-5100	Communication & Satellite		2,500	2,500
01-17-1703-5101	Natural Gas		4,000	2,500
01-17-1703-5102	Electricity		3,500	2,500
01-17-1703-5906	O&M		14,000	14,000
	TOTAL CURLING CLUB EXPENSES		24,000	21,500
	COMMUNITY HALL EXPENSES			
01-17-1704-5101	Natural Gas		3,000	0
01-17-1704-5102	Electricity		1,500	
01-17-1704-5907	O & M Community Hall		17,000	
	TOTAL COMMUNITY HALL EXPENSES		21,500	0

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2020 ANNUAL BUDGET

			2020 BUDGET	2019 BUDGET
	LIBRARY EXPENSES			
01-17-1705-5038	Grant in Aid		122,314	119,904
01-17-1705-5119	Building O&M Exp		55,000	55,000
01-17-1705-5124	Contracted Services: IT Maintenance		9,600	9,600
01-17-1705-5124	Pris Costs		2,900	
	TOTAL LIBRARY EXPENSES		189,814	184,504
	PARKS EXPENSES			
01-17-1706-5101	Natural Gas		500	500
01-17-1706-5102	Electricity		2,200	2,200
01-17-1706-5120	Flowers & Supplies		10,200	
01-17-1706-5132	Tree Program - Rebate fully utilized		0	600
01-17-1706-5902	O & M Parks (Replicmt parts & equip)		30,000	24,500
	TOTAL PARKS EXPENSES		42,900	27,800
	CAMPGROUNDS EXPENSES			
01-17-1707-5100	Communication		150	150
01-17-1707-5111	Supplies		150	150
01-17-1707-5113	Equipment Rentals & Maintenance		500	500
01-17-1707-5905	O & M Campgrounds		13,100	10,000
	TOTAL CAMPGROUNDS EXPENSES		13,900	10,800
	SPECIAL EVENTS EXPENSES			
01-17-1708-5002	Wages Coordinator		62,007	62,007
01-17-1708-5003	Wages Casuals		5,000	11,805
01-17-1708-5017	Travel Expenses		3,000	5,000
01-17-1708-5018	Training & Development		3,000	5,000
01-17-1708-5030	Special Events Cont: Hiking, Fit for Life		14,000	14,000
01-17-1708-5031	Program and Special Events Expenses		28,000	30,000
01-17-1708-5100	Communications - Phone, Fax, Internet, etc.		1,000	800

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		2020 BUDGET	2019 BUDGET
01-17-1708-5109	Memberships & Dues	500	1,000
01-17-1708-5111	Supplies	1,000	2,200
01-17-1708-5308	Winter Carnival Expenses: 2019 -2020	22,000	22,000
01-17-1708-5311	Special Projects: Trail signage	5,000	30,000
	TOTAL SPECIAL EVENTS EXPENSES	144,507	183,812
	MUSEUM EXPENSES		
01-17-1709-5038	Grant in Aid (Historical Society)	86,708	85,850
	TOTAL MUSEUM EXPENSES	86,708	85,850
	NEW HORIZONS		
01-17-1711-5119	Building Expenses	10,000	3,500
	TOTAL NEW HORIZONS RECPENES	10,000	3,500
	TOTAL RECREATION EXPENSES	942,185	1,208,233
	LANDS		
01-18-1800-5034	Bylaw Development	5,000	5,000
01-18-1800-5107	Consultants/Legal Fees (Asbestos tstg)	8,500	1,000
01-18-1800-5303	Survey/Mapping	1,000	1,000
01-18-1800-5405	Lucas Subdivision - Marketing\Grading	15,000	
		29,500	7,000
	TOTAL LANDS DEVELPOMENT EXPENSES	29,500	24,000

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2020 ANNUAL BUDGET

		2020 BUDGET	2019 BUDGET
ECONOMIC DEVELOPMENT BUDGET			
ECONOMIC DEVELOPMENT REVENUE			
01-19-1900-4328	Active Communities:	0	-1,000
01-19-1900-4405	Miscellaneous	-500	-500
	TOTAL EDO REV	-500	-1,500
	TOTAL REVENUE	-500	-85,600
ECONOMIC DEVELOPMENT EXPENSES			
01-19-1900-5400	Economic Dev (Signs/Xmas lights ect)	11,000	5,000
	TOTAL EDO EXP	11,000	5,000
	TOTAL EDO EXPENSES	11,000	52,100

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2020 ANNUAL BUDGET

		2020 BUDGET	2019 BUDGET
WATER CAPITAL WORKS, M&E RESERVE			
PUBLIC WORKS REVENUE			
04-80-4000-4601	Transfers from Water Capital Fund	-2,000	-320,000
04-80-4000-4603	Transfers from General Operating Fund (PRA grant)	-187,000	0
04-80-4000-4606	Transfers from Water Surplus Revenue (2019)	-145,550	
	TOTAL WATER CAPITAL REVENUE	-334,550	-320,000
WATER CAPITAL WORKS, SITE C			
REVENUE			
04-80-4001-4611	BCH: Partner Relations Projects	0	0
	TOTAL SITE C REVENUE	0	0
SITE C EXPENSES			
04-80-4001-5721	Water Well Project Mngmt (BCH: PR Projects)		
04-80-4001-5722	Water Hydrogeology (BCH: PR Projects)		
04-80-4001-5723	Water Treatment Plnt Design/Buildg (BCH: PR Projects)		
04-80-4001-5724	Water Driller (BCH: PR Projects)		
04-80-4001-5725	Water Pump Testing (BCH: PR Projects)		
04-80-4001-5726	Monitoring Well (BCH: PR Projects)		
	TOTAL SITE C EXPENSES		
WATER CAPITAL EXPENSES			
04-80-4001-5706	Water Infrastructure Capital Projects (valves & hydrants)	334,550	320,000
	TOTAL WATER CAPITAL EXPENSE	334,550	320,000
SEWER CAPITAL WORKS, M&E RESERVE			
REVENUE			
05-80-5000-4602	Transfer from Sewer Capital Fund	-18,000	
05-80-5000-4603	Transfers from General Operating Fund (PRA grant)	-240,000	0
05-80-5000-4606	Transfers from Sewer Surplus Revenue (2019)	-315,665	-374,000
	TOTAL SEWER CAPITAL REVENUE	-573,665	-374,000

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	EXPENSE		2020 BUDGET		2019 BUDGET
05-80-5001-5707	Sewer Infrastructure Capital Projects		18,000		79,000
05-80-5001-5712	Beattie Street Lift Station		555,665		295,000
	TOTAL SEWER CAPITAL EXPENSE		573,665		374,000
	GENERAL CAPITAL WORKS, M&E RESERVE				
	REVENUE				
08-80-1100-4210	NDIT Grant: Light Industrial		-144,000		
08-80-1100-4603	Transfers fr General Operating Fund (PRA grant)		-245,000		
08-80-1100-4604	Transfers from Capital Works M&E Reserve	***	-728,500		-554,974
08-80-1100-4605	Transfers from Protective Services Reserve Fund		-18,800		-74,500
08-80-1100-4608	Transfer from Land Reserve Fund		-156,000		-100,000
	TOTAL Capital Project REVENUE		-1,292,300		-629,474
	EXPENSE				
08-80-1100-5710	Land: Light Industrial NDIT		300,000		0
08-80-1100-5712	GGs: Land & Buildings		0		0
08-80-1100-5713	GGs: Machinery & Equipment		0		38,000
08-80-1100-5714	REC: Land & Building		36,000		100,000
08-80-1100-5715	REC: Machinery & Equipment		0		16,974
08-80-1100-5716	DPW: Land & Buildings		0		0
08-80-1100-5717	DPW: Machinery & Equipment	*	937,500		500,000
08-80-1100-5718	PS: Land & Buildings				0
08-80-1100-5719	PS: Machinery & Equipment		18,800		74,500
	TOTAL General Capital EXPENSE		1,292,300		729,474

Attachment B - 2020 Financial Plan Summary

2020 ANNUAL BUDGET

		2020 BUDGET	
REVENUE			
Fund 01: General			
Dept 10: General Gov Serv			
Activity 1000: Taxes			
Account: Revenue	Total Activity 1000: Taxes: 1000	-2,423,180	
Activity 1001: Grants in Lieu of Taxes			
Account: Revenue	NET Account: Revenue: 1001	-1,769,958	
Activity 1003: Grants			
Account: Revenue	NET Account: Revenue: 1003	-1,539,249	
Activity 1005: General Government Services			
Account: Revenue	NET Account: Revenue: 1005	-51,000	
Activity 1006: Other Govt Serv: ICBC			
Account: Revenue	NET Account: Revenue: 1006	-122,761	
Activity 1009: Other Government Services			
Account: Revenue	NET Account: Revenue: 1009	0	-3,191,333
Activity 1200: Fire Department			
Account: Revenue	NET Account: Revenue: 1200	-19,500	
Activity 1300: Bylaw Enforcement			
Account: Revenue	NET Account: Revenue: 1300	-5,250	
Activity 1301: Animal Control			
Account: Revenue	NET Account: Revenue: 1301	-2,000	
Activity 1302: Building Inspection			
Account: Revenue	NET Account: Revenue: 1302	-1,500	
Dept 14: Public Works			
Activity 1007: Administration	NET Account: Revenue: 1007	-14,000	
Activity 1008: Asset Management			
Account: Revenue	NET Account: Revenue: 1008	-60,000	
Dept 15: Environmental			
Activity 1500: Environmental	NET Account: Revenue: 1500	-86,000	
Activity 1600: Public Health			
Account: Revenue	NET Account: Revenue: 1600	-2,300	
Dept 17: Recreation			
Activity 1700: Arena	NET Account: Revenue: 1700	-24,100	
Activity 1701: Swimming Pool			
Account: Revenue	NET Account: Revenue: 1701	-49,150	
Activity 1702: Visitor Information Center			
Account: Revenue	NET Account: Revenue: 1702	-11,650	
Activity 1703: Curling Club			
Account: Revenue	NET Account: Revenue: 1703	-10,000	
Activity 1704: Community Hall			
Account: Revenue	NET Account: Revenue: 1704	-2,500	
Activity 1705: Library			
Account: Revenue	NET Account: Revenue: 1705	-9,600	
Activity 1706: Parks			
Account: Revenue	NET Account: Revenue: 1706	0	
Activity 1707: Campgrounds			
Account: Revenue	NET Account: Revenue: 1707	-22,500	
Activity 1708: Special Events			
Account: Revenue	NET Account: Revenue: 1708	-55,500	
Activity 1800: Lands			
Account: Revenue	NET Account: Revenue: 1800	-1,000	
Activity 1900: Economic Development			
Account: Revenue	NET Account: Revenue: 1900	-500	

Attachment B - 2020 Financial Plan Summary

2020 ANNUAL BUDGET

Activity 4000: Water Treatment		
Account: Revenue	NET Account: Revenue: 4000	-252,405
Activity 4001: Water Piping & Distribution		
Account: Revenue	NET Account: Revenue: 4001	-1,000
Activity 4000: Water Treatment Capital		
Account: Revenue	NET Account: Revenue: 4000 Capital	0
Activity 5000: Sewer Treatment		
Account: Revenue	NET Account: Revenue: 5000	-197,605
Activity 5001: Sewer Piping & Distribution		
Account: Revenue	NET Account: Revenue: 5001	-5,678
Activity 5000: Sewer Treatment Capital		
Account: Revenue	NET Account: Revenue: 5000 Capital	0
Activity 1100: Capital Projects		
Account: Revenue	NET Account: Revenue: 1100 Capital	0
	TOTAL REVENUE	-6,739,886

Attachment B - 2020 Financial Plan Summary

2020 ANNUAL BUDGET

		2020 BUDGET	
EXPENSES			
Fund 01: General			
Dept 10: General Gov Serv			
Activity 1002: Legislative			
Account: Expense	NET Account: Expenses: 1002	152,000	
Activity 1003: Grants			
Account: Expense	Net Account: Expenses: 1003	50,700	
Activity 1005: General Government Services			
Account: Expenses	NET Account: Expenses: 1005	2,839,008	
Activity 1006: Other Government Services			
Account: Expenses	NET Account: Expenses: 1006	70,670	
Activity 1009: Other Government Services			
Account: Expenses	NET Account: Expenses: 1009	0	3,191,333
Activity 1200: Fire Department			
Account: Expenses	NET Account: Expenses: 1200	327,650	
Activity 1201: MEP			
Account: Expense	NET Account: Expenses: 1201	7,050	
Activity 1300: Bylaw Enforcement			
Account: Expense	NET Account: Expenses: 1300	10,200	
Activity 1301: Animal Control			
Account: Expenses	NET Account: Expenses: 1301	40,465	
Activity 1302: Building Inspection			
Account: Expenses	NET Account: Expense: 1302	17,400	
Dept 14: Public Works			
Activity 1007: Administration			
	NET Account: Expenses: 1007	1,202,820	
Activity 1008: Asset Management			
Account: Expense	NET Account: Expense: 1008	96,000	
Activity 1400: Public Works Shop			
Account: Expense	NET Account: Expenses: 1400	89,162	
Activity 1401: Roads			
Account: Expense	NET Account: Expenses: 1401	322,165	
Activity 1402: Airstrip Maintenance			
Account: Expense	NET Account: Expenses: 1402	20,150	
Activity 1500: Environmental			
Account: Expenses	NET Account: Expenses: 1500	60,400	
Activity 1600: Public Health			
Account: Expenses	NET Account: Expenses: 1600	6,000	
Dept 1700: Recreation			
Activity 1700: Arena			
Account: Expense	NET Account: Expenses: 1700	87,515	
Activity 1701: Swimming Pool			
Account: Expenses	NET Account: Expenses: 1701	228,011	
Activity 1702: Visitor Information Center			
Account: Expenses	NET Account: Expenses 1702	93,330	
Activity 1703: Curling Club Expenses			
Account: Expenses	NET Account: Expenses: 1703	24,000	
Activity 1704: Community Hall			
Account: Expense	NET Account: Expenses: 1704	21,500	
Activity 1705: Library			
Account: Expenses	NET Account: Expenses: 1705	189,814	
Activity 1706: Parks			
Account: Expenses	NET Account: Expenses: 1706	42,900	
Activity 1707: Campgrounds			
Account: Expenses	NET Account: Expenses: 1707	13,900	

Attachment B - 2020 Financial Plan Summary

2020 ANNUAL BUDGET

Activity 1708: Special Events		
Account: Expenses	NET Account: Expenses: 1708	144,507
Activity 1709: Museum		
Account: Expense	NET Account: Expenses: 1709	86,708
Activity 1711: New Horizons		
Account: Expense	NET Account: Expenses: 1711	10,000
Activity 1800: Lands		
Account: Expenses	NET Account: Expense: 1800	29,500
Activity 1900: Economic Development		
Account: Expenses	NET Account: Expenses: 1900	11,000
Activity 4000: Water Treatment		
Account: Expenses	NET Account: Expenses: 4000	253,405
Activity 4001: Water Piping & Distribution		
Account: Expenses	NET Account: Expenses: 4001	0
Activity 4000: Water Treatment Capital		
Account: Expenses	NET Account: Expenses: 4000 Cap	0
Activity 5000: Sewer Treatment		
Account: Expenses	NET Account: Expenses: 5000	191,956
Activity 5001: Sewer Piping & Distribution		
Account: Expenses	NET Account: Expenses: 5001	0
Activity 5000: Sewer Treatment Capital		
Account: Expenses	NET Account: Expenses: 5000 Cap	0
Dept 80: Capital Projects		
Activity 1100: Capital Projects		
Account: Expenses	NET Account: Expenses: 1100 Cap	0
	TOTAL EXPENSES	6,739,886
	REVENUE	-6,739,886
	EXPENSES	6,739,886
	DIFFERENCE	0

Attachment B - 2020 Financial Plan Summary
2020 ANNUAL BUDGET

NP S& CU FUND #	2020 Opening	2019 Audit Adj Trns In & Out	2020 Opening Bals to Fin Statements 2019	Trns to Reserve 2,020	Trnsf fr Reserves for Cap Proj 2020	2020 End Balances
#211 GEN MACH & EQUIP OFFICE FUND	90,032	0	90,032	5,000	0	95,032
#206 CAP MACH & EQUIP FUND	1,340,396	-233,879	1,106,517	185,507	-728,500	563,524
#202 WATER RESERVE FUND	64,043	8,697	72,740	0	-2,000	70,740
#203 SEWER RESERVE FUND	61,047	850	61,897	0	-18,000	43,897
#204 TX SALE PRO RESERVE FUND	217,462	1,776	219,238	126,100	0	345,338
#209 PROTECTIVE SERVICE FUND	499,269	0	499,269	0	-18,800	480,469
#207 LAND RESERVE FUND	20,334	0	20,334	398,400	-180,000	238,734
#210 COMMUNITY HALL FUND	60,051	677	60,728	30,000	0	90,728
	2,352,634	-221,879	2,130,755	745,007	-947,300	1,928,462
OTHER FUNDS						
#202 CEMETARY FUND	16,999	838	17,837	300	0	18,137
PRIOR YEAR SURPLUS						
	2020 Opening	2019 Audit Adj Trns In & Out	2020 Opening Bals to Fin Statements 2019	Trns to Opertg W & S Fnds 2020	Trnsf to W&S Cap Funds 2020	2020 End Balances
General Fund (2019 Surplus)	2,519,147	1,960,061	4,479,208	0	0	4,479,208
Water Fund (2019 Surplus)	102,050	373,579	475,629	-85,655	-145,550	244,424
Sewer Fund (2019 Surplus)	41,322	285,468	326,790	0	-315,665	11,125
	2,662,519	2,619,108	5,281,627	-85,655	-461,215	4,734,757