



**DISTRICT OF HUDSON'S HOPE
BYLAW NO.975, 2026**

A Bylaw to adopt the financial plan for 2026 - 2030

WHEREAS the Council of District of Hudson's Hope shall adopt by bylaw a five-year financial plan;

NOW THEREFORE the Council of the District of Hudson's Hope, in an open public meeting assembled, enacts as follows:

GENERAL PROVISIONS

1. This Bylaw shall be cited as the "District of Hudson's Hope Five Year Financial Plan Bylaw No. 975, 2026."
2. District of Hudson's Hope Annual Financial Plan Bylaw No. 956, 2025, and its amendments, are hereby repealed.
3. If any portion of this bylaw is declared invalid by a court, the invalid portion shall be severed, and the remainder of the Bylaw is deemed valid.
4. Schedules "A" and "B", are attached to and forms part of this Bylaw.

READ A FIRST TIME this the 29th day of April 2026

READ A SECOND TIME this 29th day of April 2026

READ A THIRD TIME this 29th day of April 2026

ADOPTED this 13th day of May 2026

Original Signed by

Original Signed by

Travous Quibell, Mayor

Crystal Brown, Chief Administrative Officer

Certified a true copy of Bylaw No. 975, 2026

This ____ day of _____

Original signed by

Corporate Officer

SCHEDULE A
SUMMARY OF REVENUE AND EXPENDITURES

| REVENUE | 2026 | 2027 | 2028 | 2029 | 2030 |
|-------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| TAXES | 4,922,267 | 5,019,983 | 5,119,653 | 5,221,317 | 5,325,014 |
| GRANTS IN LIEU OF TAXES | 2,158,441 | 2,201,609 | 2,245,642 | 2,290,555 | 2,336,366 |
| GRANTS - OPERATING | 318,000 | 318,000 | 318,000 | 318,000 | 318,000 |
| GRANTS - CAPITAL | 6,303,951 | 770,321 | 13,750,000 | 14,980,000 | 521,099 |
| CAPITAL RESERVE FUNDS | 1,428,319 | 1,182,212 | 266,500 | 191,500 | 566,135 |
| MFA BORROWING | | | 10,000,000 | | |
| GENERAL GOVERNMENT SERVICES | 107,950 | 107,950 | 107,950 | 107,950 | 107,950 |
| ICBC | 122,411 | 124,859 | 127,356 | 129,904 | 132,502 |
| BYLAW | 5,000 | 5,100 | 5,202 | 5,306 | 5,412 |
| ASSET MANAGEMENT | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| PUBLIC WORKS | 5,100 | 5,202 | 5,306 | 5,412 | 5,520 |
| WASTE MANAGEMENT | 85,000 | 85,000 | 85,000 | 85,000 | 85,000 |
| CEMETERY | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| LIBRARY | 7,679 | 7,833 | 7,989 | 8,149 | 8,312 |
| ARENA | 19,000 | 19,000 | 19,000 | 19,000 | 19,000 |
| SWIMMING POOL | 12,900 | 12,900 | 12,900 | 12,900 | 12,900 |
| VISITOR INFORMATION CENTRE | 15,510 | 15,520 | 15,531 | 15,541 | 15,552 |
| CURLING CLUB | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| CAMPGROUNDS | 58,500 | 58,500 | 58,500 | 58,500 | 58,500 |
| SPECIAL EVENTS | 5,050 | 5,101 | 5,153 | 5,206 | 5,260 |
| LANDS DEVELOPMENT | 108,200 | 1,530 | 1,561 | 1,592 | 1,624 |
| ECONOMIC DEVELOPMENT | 70,000 | - | - | - | - |
| WATER | 447,450 | 148,094 | 148,751 | 149,421 | 150,104 |
| SEWER | 82,178 | 82,268 | 82,360 | 82,453 | 82,549 |
| SURPLUS REQUISITION FROM PRIOR YEAR | 3,500,000 | 2,683,118 | 2,259,744 | 1,513,896 | 835,552 |
| COLLECTED FOR OTHER AGENCIES | 4,213,224 | 4,297,489 | 4,383,438 | 4,383,438 | 4,471,107 |
| TOTAL REVENUE | 24,019,130 | 17,174,589 | 39,048,536 | 29,608,040 | 15,086,458 |

| EXPENSES - CAPITAL | 2026 | 2027 | 2028 | 2029 | 2030 |
|-------------------------------|------------------|------------------|-------------------|-------------------|------------------|
| ADMINISTRATION | 64,000 | 17,500 | 17,500 | 17,500 | 31,500 |
| FLEET | 72,000 | 485,000 | 320,000 | 360,000 | 105,000 |
| FACILITIES | 1,072,500 | 292,000 | 25,000 | 100,000 | 150,000 |
| TRANSPORTATION INFRASTRUCTURE | 225,000 | 400,000 | - | 50,000 | 300,000 |
| WATER | 6,025,000 | 875,000 | - | 915,000 | 250,000 |
| WASTEWATER | 398,894 | 240,000 | - | - | 500,000 |
| COMMUNITY HALL | 355,000 | 30,000 | 23,780,000 | 13,780,000 | 30,000 |
| FIRE | 257,000 | 147,000 | 24,000 | 135,000 | 27,000 |
| TOTAL EXPENSES | 8,469,394 | 2,486,500 | 24,166,500 | 15,357,500 | 1,393,500 |

| OPERATING EXPENSES | 2026 | 2027 | 2028 | 2029 | 2030 |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| MFA INTEREST - COMMUNITY HALL | | | 469,000 | 469,000 | 469,000 |
| MFA PRINCIPAL - COMMUNITY HALL | 0 | 0 | 351,798 | 351,798 | 351,798 |
| COUNCIL | 258,540 | 241,770 | 245,859 | 250,031 | 269,285 |
| GRANT IN AID | 47,103 | 48,045 | 49,006 | 49,986 | 50,986 |
| GENERAL GOVERNMENT SERVICES | 2,287,046 | 2,292,525 | 2,300,767 | 2,309,175 | 2,317,750 |
| HUMAN RESOURCES | 123,000 | 123,960 | 124,939 | 125,938 | 126,957 |
| MUSEUM | 94,343 | 95,758 | 97,673 | 99,627 | 101,619 |
| ICBC & OTHER | 87,845 | 89,238 | 89,422 | 89,609 | 89,800 |
| FIRE DEPT | 1,051,450 | 1,146,492 | 1,152,690 | 1,159,013 | 1,165,462 |
| MUNICIPAL EMERGENCY | 44,500 | 44,890 | 45,288 | 45,694 | 46,107 |
| BYLAW & ANIMAL CONTROL | 52,110 | 53,152 | 54,215 | 55,299 | 56,405 |
| ASSET MANAGEMENT | 19,500 | 47,000 | 22,040 | 12,081 | 12,122 |
| PUBLIC WORKS | 1,862,340 | 1,858,332 | 1,869,444 | 1,880,779 | 1,892,340 |
| WASTE MANAGEMENT | 268,920 | 171,600 | 175,032 | 176,172 | 179,696 |
| PUBLIC HEALTH | 8,000 | 8,160 | 8,323 | 8,490 | 8,659 |
| LIBRARY | 151,476 | 154,506 | 157,596 | 160,748 | 163,963 |
| NEW HORIZONS | 2,000 | 2,000 | 2,040 | 2,081 | 2,122 |
| ARENA | 249,085 | 250,176 | 253,488 | 256,867 | 260,314 |
| SWIMMING POOL | 303,196 | 306,728 | 308,040 | 309,379 | 310,745 |
| VISITOR INFORMATION CENTRE | 73,252 | 74,424 | 74,720 | 75,021 | 75,328 |
| CURLING CLUB | 49,400 | 50,388 | 51,396 | 52,424 | 53,472 |
| COMMUNITY HALL | 9,500 | 0 | 0 | 0 | 0 |
| PARKS | 151,770 | 144,118 | 144,473 | 144,835 | 145,205 |
| CAMPGROUNDS | 131,370 | 131,440 | 131,972 | 132,514 | 133,067 |
| SPECIAL EVENTS | 124,019 | 124,274 | 124,974 | 125,688 | 126,417 |
| PLANNING AND DEVELOPMENT | 169,549 | 53,406 | 53,974 | 54,554 | 55,145 |
| TOTAL ECON DEV EXP | 85,000 | 5,000 | 5,100 | 5,202 | 5,306 |
| TOTAL WATER TREATMENT EXPENSES | 778,740 | 484,110 | 489,587 | 495,174 | 500,873 |
| WASTE WATER | 149,840 | 123,964 | 126,443 | 128,972 | 131,552 |
| EMERGENCY SERVICE TELECOMMUNICATIONS | 20,500 | 5,400 | 5,400 | 5,400 | 5,400 |
| TRANSFER TO OPERATING RESERVE | 2,683,118 | 2,259,744 | 1,513,896 | 835,552 | 114,955 |
| GOVERNMENT TRANSFERS | 4,213,224 | 4,297,489 | 4,383,438 | 4,383,438 | 4,471,107 |
| TOTAL OPERATING EXPENSES | 15,549,736 | 14,688,089 | 14,882,036 | 14,250,540 | 13,692,958 |

SCHEDULE B

FIVE-YEAR FINANCIAL PLAN OBJECTIVES AND POLICIES

Funding Sources

Table 1 shows the proportion of total revenue proposed to be raised from each funding source in 2026. This does not include funds requisitioned on behalf of other agencies, such as school tax and PRRD.

For the 2026 fiscal year, provincial, federal, and other government grants form the largest portion of revenues due to capital infrastructure grant funding.

Property taxes form the second largest portion of revenue. As a revenue source, property taxation offers several advantages: it is simple to administer and is relatively easy for residents to understand. It also provides a stable and reliable source of revenue for services that are difficult or undesirable to fund on a user-pay basis, such as general administration, fire protection, parks and recreation, and bylaw enforcement.

General Surplus carried forward from 2025 forms the third largest revenue source.

Grants in Lieu of Taxes are the fourth largest revenue source.

Reserve Funds are the fifth largest revenue source, used for capital expenditures.

User fees and other charges are the sixth largest funding source. User fees and charges can be easily administered and include water and sewer usage, building permits, business licenses, and the sale of services. User fees are intended to align the cost of a service with those who use it.

Objective

- Use Peace River Agreement funding for capital projects.
- Increase the portion of revenue received from user fees and charges to ensure service users are not subsidized by non-users, particularly for water and sewer services.

Policies

- The District of Hudson's Hope will review all user fee levels to ensure they adequately cover both capital and service delivery costs.
- The District will review market comparators to assess how competitive its user fees and charges are.
- The District will continue to apply for grant funding to support projects and initiatives.

Table 1

| 2026 REVENUE SOURCES | DOLLAR VALUE | % OF REV |
|-------------------------------------|---------------------|-----------------|
| Provincial/Federal and Other Grants | 7,148,801 | 36.08 |
| Property Tax | 4,909,925 | 24.78 |
| Prior Year Surplus | 3,500,000 | 17.66 |
| Grant In Lieu of Taxes | 2,158,440 | 10.89 |
| Reserve Funds | 1,428,319 | 7.21 |
| Fees/Charges/Other Revenue | 558,078 | 2.82 |
| Interest and Penalties | 112,342 | 0.57 |
| TOTAL | 19,815,905 | 100.00 |

Distribution of Property Tax Rates

Table 2 outlines the distribution of property taxes among the property classes. The Utilities property class provides the largest proportion of property tax revenue.

Objectives

- To have Property Class 2 (Utilities) close to municipal averages.
- To slowly raise the percentage of property tax rate in all classes.

Policies

- To compare the District against other municipalities within the Peace River Regional District and other municipalities of similar size to see the rate of property tax paid by each class.
- Continue to maintain and encourage economic development initiatives.

Table 2

| PROPERTY CLASS | DOLLAR VALUE | % OF REV |
|-----------------------|---------------------|-----------------|
| 1. RESIDENTIAL | \$471,030 | 9.67 |
| 2. UTILITIES | \$3,804,632 | 78.07 |
| 4. MAJOR INDUSTRY | \$28,137.50 | 0.58 |
| 5. LIGHT INDUSTRY | \$393,487.50 | 8.07 |
| 6. BUSINESS | \$167,856 | 3.44 |
| 8. REC/NON-PROFIT | \$416 | 0.01 |
| 9. FARM TAXES | \$7,891 | 0.16 |
| TOTAL | 4,851,886 | 100.00 |

Permissive Tax Exemptions

The District of Hudson's Hope Property Tax Exemption Bylaw No. 908, 2019, guides the administration and approval of permissive tax exemptions. Some of the eligibility criteria for permissive tax exemptions that are outlined in the policy include the following:

- The tax exemption must demonstrate benefit to the community and residents of District of Hudson's Hope by enhancing the quality of life (economically, socially, and culturally) within the community.
- The goals, policies and principles of the organization receiving the exemption must not be inconsistent or in conflict with those of the District of Hudson's Hope.
- The organization receiving the exemption must be a registered non-profit society, as the support of the municipality will not be used for commercial and private gain.
- Permissive tax exemptions will be considered in conjunction with: (a) other assistance being provided by the District; (b) the potential demands for the District services or infrastructure arising from the property; and (c) the amount of revenue that the District will lose if the exemption is granted.

Objective

- The District of Hudson's Hope will continue with its current bylaw to provide permissive tax exemptions to non-profit societies.

Policies

- To continue with encouraging the development of non-profit societies that provide services (as per its Property Tax Exemption Bylaw) to the communities by offering its Insurance Expansion Coverage Policy
- In ensure that applicants continue to be eligible and qualify under the districts tax exemption guidelines.